

Agenda

Meeting: Board

Date: Wednesday 18 October 2023

Time: 10:00am

**Place: Chamber, City Hall, Kamal
Churchie Way, London E16 1ZE**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Government Special Representative

John Hall

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Peter Strachan

Cllr Kieron Williams

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, Interim General Counsel
Tuesday 10 October 2023

**Agenda
Board
Wednesday 18 October 2023**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

Interim General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 25 July 2023

(Pages 1 - 18)

Interim General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 25 July 2023 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

(Pages 19 - 32)

Interim General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 33 - 70)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 25 July 2023 and updates Members on significant projects and initiatives.

6 Elizabeth Line Update (Pages 71 - 74)

Commissioner

The Board is asked to note the paper.

7 Finance Report - Period 5, 2023/24 (Pages 75 - 92)

Chief Finance Officer

The Board is asked to note the Finance Report.

8 Board Effectiveness Review 2023 (Pages 93 - 122)

Interim General Counsel

The Board is asked to note the outcome of, and the proposed response to, the externally led Board Effectiveness Review 2023.

9 Report of the meeting of the Elizabeth Line Committee held on 25 July 2023 (Pages 123 - 126)

Committee Chair, Heidi Alexander

The Board is asked to note the report.

10 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 13 September 2023 (Pages 127 - 130)

Panel Chair, Dr Lynn Sloman MBE

The Board is asked to note the report.

11 Report of the meeting of the Audit and Assurance Committee held on 20 September 2023 (Pages 131 - 134)

Committee Chair, Mark Phillips

The Board is asked to note the report.

12 Report of the meeting of the Land and Property Committee held on 21 September 2023 (Pages 135 - 138)

Committee Chair, Professor Greg Clark CBE

The Board is asked to note the report.

13 Report of the meeting of the Customer Service and Operational Performance Panel held on 4 October 2023 (Pages 139 - 142)

Panel Chair, Mee Ling Ng OBE

The Board is asked to note the report.

14 Report of the meeting of the Programmes and Investment Committee held on 5 October 2023 (Pages 143 - 146)

Committee Chair, Dr Nelson Ogunshakin OBE

The Board is asked to note the report.

15 Report of the meeting of the Finance Committee held on 11 October 2023 (Pages 147 - 150)

Committee Chair, Anne McMeel

The Board is asked to note the report.

16 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

17 Date of Next Meeting

Wednesday, 13 December 2023, at 10:00am